

**Report of the Executive Director Core Services,
Barnsley Metropolitan Borough Council (BMB),
to the South Yorkshire, Derbyshire, Nottinghamshire and Wakefield,
Joint Health Overview and Scrutiny Committee (JHOSC),
on Monday 22nd October 2018**

Hospital Services Programme – Cover Report

1.0 Introduction and Background

- 1.1 The purpose of the attached report (Item 6b) is to provide an overview and update to the Joint Health Overview and Scrutiny Committee (JHOSC) in relation to the South Yorkshire and Bassetlaw (SYB) Independent Hospital Services Review (HSR) (published in May 2018).
- 1.2 Since the JHOSC last met in June 2018, a Strategic Outline Case (SOC) document has been developed, which outlines how the system intends to take forward the recommendations in the HSR. The three main principles of the SOC (as with the HSR) are:
1. There will continue to be a hospital in every Place: no District General Hospitals (DGH) will be closed;
 2. Most patients will receive most of their hospital-based care at their local DGH;
 3. The staff in place are needed; therefore it is not expected that the work of the Review will lead to any redundancies, although staff may need to work differently.
- 1.3 The SOC outlines three main workstreams which are:
1. Shared Working – this includes the development of Hosted Networks to support co-operation between Trusts and improve conditions for staff. Also, support for the workforce and innovation through a Health & Care Institute and Innovation Hub;
 2. Transformation - moving activity from the acute (e.g. hospital) sector to primary (e.g. GPs) and community care, where appropriate. Also, transforming the workforce (e.g. by changing job roles);
 3. Reconfiguration - exploring options around how maternity, paediatrics and gastroenterology services are configured.
- 1.4 The attached report (Item 6b) provides:
- the background to the Hospital Services Programme;
 - the key challenges in the 5 services included in the HSR which are urgent and emergency care (UEC), care of the acutely ill child, maternity, stroke, and gastroenterology & endoscopy;
 - an outline of the proposed changes;
 - information on clinical and public engagement; and
 - a summary of the next steps

2.0 Invited witnesses

- 2.1 At today's meeting, the following representatives will be attending to answer questions from the JHOSC regarding this work:
- Lesley Smith, South Yorkshire and Bassetlaw (SYB) Integrated Care System (ICS) Deputy System Lead and Lead for Strategy, Planning and Transformation Delivery as well as Chief Officer at Barnsley Clinical Commissioning Group (CCG)
 - Will Cleary-Gray, Chief Operating Officer, SYB ICS
 - Helen Stevens, Associate Director of Communications and Engagement, SYB ICS
 - Alexandra Norrish, Programme Director, SYB Hospital Services Programme

3.0 Possible areas for discussion

3.1 Members may wish to ask questions around the following areas:

- Public, patient, workforce and organisational engagement are critical to the Hospital Services Programme; therefore how will you ensure that engagement with each of these stakeholders is effective and influences the decisions made?
- What are the key risks in relation to the Hospital Services Programme and what plans are in place to mitigate these?
- How are local Health and Wellbeing Boards involved in plans to move care from hospitals into communities?
- How will you ensure reconfiguration options do not negatively impact health inequalities, particularly given the makeup of the local population and challenges in relation to transport?
- What positive opportunities does the Hospital Services Programme present which otherwise would not be realised?
- How confident are you that the plans can be delivered within the timescales and resource envelope?
- How will you ensure that actions taken to improve poor performing services will not be to the detriment of areas which are performing well?
- To what extent do reviews of hospital services in neighbouring areas impact on the plans in this Hospital Services Programme?
- What key changes are residents likely to see as a result of the plans in the SOC and over what timescales will these be undertaken?
- How can Elected Members help support the improvement of hospital services for local residents?

4.0 Background Papers and Links

- Item 6b (attached) – Update on the Hospital Services Programme
- Hospital Services Programme SOC:
http://healthandcaretogethersyb.co.uk/application/files/4115/3683/6060/2018-08-24_3_SOC_-_FINAL_with_Annex_A-E.pdf

5.0 Glossary

CCG	Clinical Commissioning Group
DGH	District General Hospital
HSR	Hospital Services Review
ICS	Integrated Care System
SOC	Strategic Outline Case
SYB	South Yorkshire and Bassetlaw

6.0 Officer Contact

Anna Marshall, Scrutiny Officer, 12th October 2018